

Beyond Legacy Systems: The Path to Digital Transformation in Healthcare

A Strategic Guide for Leadership on Understanding and Implementing Advanced Quality Management Solutions

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Executive Summary

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Quality & Nursing leaders play a crucial role in ensuring efficient and effective patient care delivery within healthcare organisations. Software solutions are integral to this, helping them with various aspects of their operations, including patient care, administrative tasks, and data management.

However, a majority of healthcare organisations across the globe still use either paper-based or legacy software systems for all their day-to-day operations, including quality management. And since they aren't designed to meet the demands of the modern healthcare environment, they often lack the desired capabilities and create data silos, inefficient processes, and privacy concerns.

This whitepaper focuses on the major challenges Quality and Nursing leaders face with legacy quality management software and the importance of transitioning to a modern, advanced solution that enhances patient care, compliance, and operational efficiency.

While upgrading to a tech-forward QMS has many benefits, the transition process can sometimes be challenging, especially if never done before. Acknowledging this, the whitepaper underscores the significance of effective change management strategies to ensure smooth implementation and adoption. To guide healthcare leaders in navigating this transformative journey, the whitepaper provides a comprehensive strategic roadmap, outlining key steps, from assessing current systems and identifying pain points to selecting appropriate technologies, designing tailored change management plans, and continuously monitoring and adapting strategies for long-term success.

The shift from legacy systems to cutting-edge digital quality management solutions is not just a matter of updating technology but a holistic change that impacts processes, people, and culture. When done right, it can significantly help healthcare organisations elevate the quality of care they provide, optimise operations, and position themselves as leaders in a rapidly evolving industry.

Introduction

Patient safety, care quality, and regulatory compliance are the three main pillars of today's dynamic healthcare landscape. As the industry continues to advance and evolve, the critical role of technology in enhancing these elements is becoming increasingly apparent. And yet, many organisations still use outdated quality management systems that are unable to navigate the complexities of modern healthcare.

Challenges in Current Healthcare Quality Management Systems

Paper-based or legacy quality management solutions pose a significant number of challenges, including:

- Poor integration and interoperability: Most legacy quality management solutions cannot communicate, share data or 'talk to' other software the organisation uses. This leads to data silos, fragmented information, and inefficient workflows.
- Poor usability and user experience: Not designed with the end user in mind, legacy systems are often challenging to navigate, lack an intuitive interface, and require extensive user training. This often results in poor usability and resistance to adoption.
- Inability to scale:

Because legacy software is usually highly structured, it provides very little flexibility to accommodate the organisation's growth, i.e., increased data volumes, new functionalities, and evolving workflows.

Inferior reporting and analytical capabilities:

Legacy systems provide no real-time monitoring, which means organisations must wait extended periods to obtain actionable insights on quality metrics and performance indicators. This, in turn, hampers proactive decision-making and timely interventions. They also lack the analytical capabilities to identify trends, patterns, and quality improvement opportunities.

Privacy and security concerns: The absence of modern security features in legacy systems make them vulnerable to cyberattacks and data breaches, compromising patient privacy and violating healthcare regulations.

The importance of replacing an outdated legacy system with a modern digital quality management solution that streamlines operations, enhances efficiency, and fosters a culture of proactive quality improvement and patient safety cannot be overstated.

Finding the right software solution that meets the specific needs of the healthcare organisation and overcomes the above challenges is critical to ensuring that nursing leaders can provide the best level of patient care.

That being said, any change in a healthcare setting can face resistance from staff familiar with the current systems and processes. This can be a significant hurdle to improving healthcare quality management. This whitepaper is a comprehensive guide to change management from a legacy, outdated system to a modern, tech-forward solution.

The Benefits of Transitioning to a Modern Quality Management Software

The advantages of implementing a modern quality management solution extend far beyond mere operational upgrades. It provides healthcare organisations an opportunity to redefine their approach toward quality management and equips them with the tools to stay abreast of what's considered an ever-evolving industry. Here are some notable benefits:

1. Streamlined processes

A cutting-edge, proactive quality management software automates and streamlines processes, reducing manual tasks, paperwork, and administrative burden. It enables efficient tracking, management, and documentation of quality-related activities, improving workflow, compliance, and productivity.

2. Real-time monitoring

Modern quality management software enables real-time monitoring of quality metrics, performance indicators, and compliance measures. It can also automatically generate alerts or notifications for potential issues, enabling timely interventions and proactive quality improvement.

3. Data-driven decision-making

Quality management software built using the latest technology provides robust data analytics and reporting capabilities. It allows for comprehensive analysis of quality-related data, identification of trends, patterns, and areas for improvement. Datadriven insights support evidence-based decision-making and facilitate targeted quality improvement initiatives.

4. Improved collaboration

Using an all-in-one system for quality management promotes collaboration and communication among all the healthcare personnel who are involved in quality initiatives. It allows for sharing information, assigning tasks, and tracking progress in a single centralised system, leading to operational transparency across the organisation.

5. Continuous Quality Improvement

With modern quality management software, organisations can establish a culture of continuous quality improvement through the PDCA (Plan-Do-Check-Act) cycle. Nursing leaders can implement new quality improvement projects using a single system, track their progress, and measure their impact.

Key Considerations When Evaluating New Software Solutions

With a plethora of quality management solutions available in the market today, evaluating the different options can be a task. Finding a system that best aligns with an organisation's strategic and operational needs is critical to a successful implementation. Here are some key considerations that leadership must keep in mind when choosing a new QMS.

1. Alignment with Organisational Goals

The new quality management system must align with the organisation's goals, quality improvement initiatives, and future needs. It should address specific priorities like reducing the number of adverse events, improving patient satisfaction, meeting regulatory requirements, and accommodating future workflows and processes.

This alignment and synergy ensure that leadership's quality efforts directly contribute to the organisation's vision, mission, and future-proofing of the system. It also facilitates stakeholder buy-in, resource allocation, improvement planning, and meaningful outcomes.

2. Stakeholder Buy-In

Stakeholder buy-in is vital for successful software evaluation, implementation, and adoption. Involving healthcare professionals, especially those in frontline and management positions in the software selection and decision-making process ensures better integration of the new software into daily workflows.

This is because their insights uncover requirements, usability concerns, and functionality needs that are often overlooked. They also play a crucial role in facilitating effective communication, training, and support for a seamless transition by identifying challenges and risks early on, in turn, enabling proactive mitigation strategies.

3. User-Friendliness and Ease of Adoption

An intuitive, user-friendly quality management software increases adoption rates by saving time and effort, reducing resistance to change, and integrating seamlessly into daily workflows. It minimises the learning curve and allows users to focus on delivering quality care. With easy-to-use features and step-by-step data collection, it ensures reliable and comprehensive data capture. In addition, it creates a positive user experience that encourages active participation and feedback in the quality management process.

4. Integration Capabilities

The ability of a quality management software to seamlessly integrate with other existing systems that providers use on a day-today basis is crucial. This can include EHRs, databases for staff and medications, medical device asset lists, and other clinical software. Integration with identity management systems like Active Directory substantially enhances user experience and security by simplifying user management and streamlining access controls, mitigating the risk of unauthorised access.

Systems that interact with each other eliminate fragmented and siloed data, promote seamless data exchange, improve efficiency, and reduce the probability of errors. It allows for real-time monitoring, comprehensive data analysis, and identification of trends and areas of improvement. Further, an integrated system eliminates the need for manual data entry, freeing up resources for quality improvement.

5. Configurability and Scalability

Flexibility is one of the key characteristics of a good quality management solution. Leadership must be able to configure the system to accommodate workflows and quality measures unique to the organisation's improvement goals and requirements. Additionally, it should be scalable to adapt to the evolving needs of the organisation over time - new users, additional systems, and increased data volumes, without any disruptions.

6. Data Analytics and Reporting

Robust analytical capabilities are essential for deriving actionable insights from quality data. The software you choose should offer advanced reporting tools, including real-time dashboards and customisable reports that make it easy to visualise and track KPIs, monitor trends and patterns, and identify areas for improvement.

In addition, the inclusion of a REST API is a significant advantage. This feature lets different software systems 'trade' data in a controlled manner, meaning an organisation can easily extract data from the QMS and feed it into another system (like their Business Intelligence platform) for further processing. Many legacy systems lack a REST API, but it can be instrumental in enhancing data accessibility and interoperability.

Advanced analytics enable leaders to compare quality metrics against benchmarks, facilitating goal-setting and quality benchmarking initiatives. Using this data, management can perform evidence-based decision-making, address subpar performance effectively, prevent

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Robust analytical capabilities are for more than just data visualisation; they are essential for turning quality data into **actionable insights** and **evidence-based decisions**. The right software should offer advanced tools that help leaders monitor trends, track key performance indicators, and pinpoint areas for improvement. Seamless data extraction, a feature often missing in older systems, is key. This not only **enhances transparency** but also **supports goal-setting** and **quality benchmarking initiatives**, ultimately leading to better patient outcomes. meg

adverse events, and promote better patient outcomes. Further, a comprehensive reporting tool promotes transparency, allowing stakeholders to access performance data and improvement initiatives.

7. Vendor Reputation and Support

When transitioning from one QMS to another, assessing the reputation and track record of the software vendor you plan to use is crucial. Leadership should evaluate the vendor's experience in the healthcare industry, their expertise in quality management, and their ability to provide ongoing support and updates. References and customer testimonials can provide valuable insights into the vendor's reliability, customer service, and responsiveness to issues or concerns.

A vendor with a strong reputation in the healthcare industry is more likely to understand the unique challenges and requirements of quality management within an organisation and is, thus, better equipped to support the system's implementation, training, and ongoing use. They will also offer timely assistance, troubleshooting, and updates to address any issues or questions that may arise.

8. Data security and privacy

Protecting patient data is a top priority in the healthcare industry, and the quality management software you choose should mirror that. The system must meet stringent data security and privacy requirements, comply with relevant regulations, and, ideally, adhere to international standards such as ISO 27001 — the gold standard in information security.

It should employ robust encryption methods, have secure access controls, and provide tools to secure your employees' accounts. Some recommended tools include multi-factor authentication (MFA), IP restriction, Single Sign-On (SSO), Active Directory integration, and configurable permissions.

Another important consideration is the location of data storage. Is it kept within your country/jurisdiction or transferred elsewhere? Understanding the importance of keeping data within a specific geographical region is crucial to avoid potential legal and compliance issues arising from cross-border data transfers and to ensure adherence to local data protection laws.

The quality management software should regularly undergo security audits, updates, and penetration testing to identify and fix potential vulnerabilities. A robust disaster recovery strategy is also crucial to ensure that your data can be quickly restored in case of a system failure or data loss.

All these measures ensure that the storage, transmission, and access of sensitive patient data is secure, that your organisation stays compliant with regulations like GDPR and HIPAA, and that the possibility of a data breach is minimal.

The Transition Process

Transitioning to a new software solution is a substantial undertaking for any healthcare organisation, with the potential to significantly improve efficiency, reporting capabilities, and patient care quality. That being said, it is a process that requires careful planning and management to ensure success. This section provides guidance on how the transition process should be approached by an organisation, highlighting the importance of identifying and evaluating different software options and the emphasis on a seamless transition with minimal disruption.

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The decision to transition to an **alternative platform** should be made in the knowledge that there is clear and complete **alignment between client and vendor**; uncertainties and assumptions must be resolved before any practical steps are taken. A foundation of **evident partnership** is critical to a successful migration and the associated organisational step change.

Robert Smyth

Head of Implementation, MEG

Phase 1 Requirements Identification

Before transitioning to a new software solution, it is imperative to conduct a thorough analysis of the existing system and evaluate its shortcomings. For instance, a system deficient in reporting hampers data-driven decisionmaking, leading to inefficiencies in patient care. This gap analysis is crucial in not only understanding what's lacking but also identifying what features and functionalities the new system must possess. It serves as a blueprint for the evaluation phase, ensuring that the chosen solution perfectly aligns with the organisation's quality management objectives.

Phase 2 Software Evaluation

With specific requirements and objectives identified, the organisation should begin to explore the different software options on the market. When evaluating potential solutions, examine various aspects, including usability, flexibility, reporting capabilities, security measures, and the ability to integrate with existing systems. Also, assess the reputation of the vendors, their track record, support and training provided, and the overall cost of implementation and maintenance. After a thorough evaluation, the organisation should be able to shortlist a few software solutions for further analysis.

Pro tip

During this phase, make sure to involve stakeholders whose perspectives often offer invaluable insights into the system's usability and relevance.

္_ Pro tip

Look for vendors that can demonstrate proven success with other clients, specifically in the healthcare sector, and solutions that were designed bearing the unique needs and goals of such institutions.

Phase 3 Vendor-Organisation Engagement

Following the shortlist, the organisation then engages with the vendors directly. We recommend leadership present their specific needs and requirements and ask each vendor to demonstrate how their solution can help them achieve their goals. In particular, look for signs of vendor commitment to a seamless transition, including robust change management support and comprehensive staff training. This phase typically involves numerous demonstrations, discussions, and Q&A sessions.

At the end of this process, you should be able to identify a solution that offers the right balance of functionality, ease of use, and adaptability.

Phase 4

Transition Planning and Implementation

Forming the foundation for successful implementation, during this phase, the organisation collaborates closely with the vendor's team to develop a comprehensive plan that guarantees a seamless transition to the new software with minimal disruptions to operations. Co-design is also a major part of this process, where the organisation's leaders work with the vendor to build a solution tailored to their needs.

This phase primarily involves:

(a) Assembling a Project Management Team for Governance

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The healthcare organisation forms a dedicated project management team comprising representatives from various departments, including IT, nursing, and administration. This team is tasked with co-designing with the vendor, optimising existing workflows, staff training, and monitoring the new system's performance.

We also recommend appointing a project leader responsible for overseeing the end-toend implementation process and coordinating with stakeholders.

(b) Building an Operational Roadmap and Setting Milestones

Creating a transition timeline or an operational roadmap minimises disruption to daily operations, ensures smooth data migration and system configuration, and allows for better training and implementation. Further, with continuity of care integral to patient safety and outcomes, a well-executed transition plan ensures that the patient isn't compromised.

Setting key milestones along the way helps keep the project on track. The project governance team can then schedule regular meetings to review progress, allocate resources, promptly identify potential risks and develop contingency plans to address them. Here's a sample roadmap for transitioning from one software to another:

MILESTONE	TASKS
IDENTIFY	Share goals and context Define use case(s) Define launch needs Assemble teams and resources Review integration needs and options
PLAN	Train administrators Develop a detailed project plan Plan form(s) layout Plan workflows and automations Plan migrations Plan integrations
BUILD	Configuration to meet specified requirements Add users and content *Migrate historical data *Conduct integration work
TEST	Validate workflows and automation(s) *Migrations *Integrations
PROMOTE	Initiate internal launch plan Create awareness "Champions" to instil desire Training to instil confidence Enable ability to 'self-manange' Provide constructive reinforcement
LAUNCH	Pre-launch evaluation Post-implementation review

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* Usually offered as additional services upon request by client

This is also a great time to list your top priorities for the new system and communicate it to the vendor. For instance, if transferring existing data from an outdated/legacy system to the new system and building a reporting dashboard(s) based on that information is your number one priority, be sure to convey that to the software provider. This allows them to tweak the roadmap, set realistic timelines, and plan for the project ahead of time.

(c) Risk Mitigation

Identifying potential risks and developing strategies to manage them is another critical part of transition planning. Together, the vendor and healthcare organisation consider various scenarios, such as data migration issues or resistance from staff, and devise contingency plans to address them.

(d) Implementing a Solid Communication Strategy

To ensure everyone in the organisation is informed and prepared for imminent changes, the project management team must develop a robust communication strategy. This includes regularly updating the staff on the timeline and progress of the transition through various channels such as emails, internal newsletters, digital signage, and intranet comms.

During the entire implementation process, we recommend being receptive to feedback and encouraging an open dialogue with the staff. Highlighting the new system's benefits and how it will simplify the quality management process within your organisation can go a long way in alleviating fears, gaining acceptance, and boosting user adoption rates.



(e) Data Migration

The data migration plan serves as a crucial element in the transition to a new software solution, demanding meticulous planning and execution to ensure data integrity, security, and continuity of services. A detailed plan for data migration involves several steps, such as:

Data Audit

Before migrating any data, the organisation conducts a thorough data audit that includes identifying the different types of data stored in the current system — patient records, reported incidents, operational data, etc. This process helps determine the volume of data to be migrated and potential data quality issues, setting the stage for a successful migration.

Data Mapping

This process helps identify how the data will be transferred from the old system to the new one. Every data element in the old system needs to have a specified destination in the new system. This phase is critical to ensure no data is lost or misplaced during the transfer.

Data Cleansing

To maintain data integrity, the organisation undertakes a data cleansing process. This typically involves removing, correcting, or updating any inaccurate, incomplete, or redundant data from the old system.

Data Security

Ensuring data security is paramount throughout the entire migration process. This includes implementing robust encryption methods during the transfer and verifying that the new system complies with all applicable data security and privacy regulations. This is also an opportunity for the organisation to address any legacy gaps due to changes to legislation. For example, you can conduct a DPIA (Data Protection Impact Assessment) that may not have been conducted when the data was originally gathered.

Trial Migration and Validation

The organisation performs a trial migration before the full-scale data transfer. This involves migrating a small subset of data to the new system and validating the results. Any issues encountered during this process can be addressed before the bulk data migration occurs.

Migration Execution

Once all preparations are in place and the trial migration is successful, the complete migration process is executed. This step requires careful monitoring to address any issues promptly and ensure minimal disruption to services.

Post-Migration Testing and Auditing

After the migration, extensive testing and auditing are carried out to ensure all data has been accurately transferred and there are no security issues. This includes confirming that all data is accessible and usable in the new system.

Backup and Contingency Plan

Throughout the migration process, the organisation maintains a robust backup of all data and has a contingency plan in place in case of unforeseen problems. This is critical to ensure data can be recovered if needed. Contact MEG for an example of a comprehensive data migration plan to ensure the accurate, secure, and efficient transfer of all critical information from your old QMS (manual or digital) to a new one: enquiries@megit.com.

(f) Phased Rollout

Before rolling out the new QMS in one go, the organisation may choose to implement the new software in a phased manner. Together with the vendor, they select a pilot department/site to deploy the system first, allowing for testing, refining, and addressing any issues, challenges, or feedback before a full-scale rollout. This approach leads to a smoother transition where the project management team can closely monitor the process.

We recommend an 8-week pilot period to properly evaluate the efficiency and benefits of a new quality management software.

(g) Training and Support

Staff training is crucial in ensuring successful implementation and a high adoption rate. The organisation can partner with the vendor to offer tailored training and knowledge-sharing sessions, workshops, on-demand 'howto' videos, and user manuals to help them familiarise themselves with the new system's features and functionalities.

Of course, implementing a QMS with superior user experience (UX) and an intuitive design largely eliminates the need for extensive frontline user training. Instead, the focus is shifted to training the software administrators, empowering them with the knowledge to manage and troubleshoot the system, and supporting other staff members in managing the system in-house. This shift allows your organisation to become self-reliant in managing the new software. Your staff can confidently navigate the system thanks to its user-friendly and intuitive interface, reducing the learning curve and expediting proficiency.

While the vendor's Customer Support team should always be responsive and available to handle any requests, the goal should be to ensure that the organisation is as selfsufficient as possible, maximising efficiency and productivity with the new QMS.

Phase 5

Post-Implementation and Beyond

Once live, regularly assess the new system to identify any areas that require adjustment or support. The project management team can continue collaborating with the vendor in refining the system based on user feedback and evolving needs.

The vendor's Customer Success team should also monitor the system's performance, address challenges, suggest usage optimisations, provide continual training and support, and serve as a liaison for feedback to the product team, fostering a long-term, successful customer relationship.

From Outdated Software to Cutting-Edge Excellence: A Case Study on King's College Hospital's Journey in Transforming Quality Auditing With MEG

Located in Denmark Hill, Camberwell, King's College Hospital is one of London's largest and busiest hospitals. With over 15000+ staff, the hospital offers extensive specialist services and is internationally recognised for treatment in liver disease, transplantation, neurosciences, haemato-oncology, and foetal medicine.

Challenges With the Existing System

King's College Hospital faced challenges with its existing quality auditing software — it was outdated, lacked essential functionalities and flexibility, leadership couldn't independently modify the system, and the reporting feature was limited, hindering effective audit compliance monitoring. In search of a better solution, they discovered MEG, ultimately transitioning to it in early 2022.

MEG's Modern Digital Quality Auditing Solution

Over the course of three to four months, the MEG team replaced the outdated system at King's College Hospital with its Quality Auditing tool and rolled it out to 2100+ staff members.

The objective was to create a simplified tool that staff could easily use for compliance recording. With the help of King's College Hospital's quality assurance team, MEG designed and tailored customised audits to help them delve deeper into their quality data. This approach yielded richer insights, with resulting data and dashboards analysed monthly to guide ward teams towards dataenhancing adjustments—a central facet of their quality assurance framework. 66

As the lead for quality assurance, I find the reporting module incredibility helpful. I use it to analyse and measure data in different ways, and it is fundamental to our quality assurance proce ss. MEG has been a big hit at King's!

John Macleod Lead Nurse, Quality Assurance



Enabled by MEG's user-friendly tool, hospital staff conducted audits with ease, including onthe-go participation and attachment of relevant information. Bookmark Filters streamlined data access by offering personalised views combining specific filter criteria. Custom report were set up to address the previous system's reporting shortcomings, allowing administrators and management to track trends and quality performance over time. Below are sample images of MEG's Quality Auditing Tool - similar to the one used by staff at King's College Hospital.

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(Please note that all data displayed in the images below is taken from a MEG demo account and does not correlate to King's College Hospital in any way.)



The Resulting Transformation

The transformation was remarkable — MEG's implementation improved data accessibility, aiding cross-ward comparisons and uncovering areas for enhancement. By enhancing data quality expectations, MEG heightened staff thoroughness. Notably, the reporting dashboard empowered administrators and senior management with insights crucial for quality assurance, bridging the gap between data validation and control processes.

Read more at: https://megit.com/case-studytransforming-quality-auditing-kings-college

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Part 5

How Guy's & St Thomas' Transformed their IV Audit Process with MEG, Achieving 80% Faster Auditing and Reporting: A Case Study

Guy's and St Thomas NHS Foundation Trust is one of the largest hospital trusts in England, UK, with around 25,300 staff, 2.5 million patient contacts a year, and over £2.6 billion annual turnover.

The Challenge

Audit and surveillance of IV intravenous access devices was the mainstay of the IV Team. The recent expansion of clinical activities meant the monthly paper-based IVAD audits performed by the team placed a significant burden on their time and energy. With over 4-hours spent collecting data in a single ITU alone and up to two days on creating monthly reports that were sometimes unreliable due to manual data collection and duplication errors, they needed to transition to a digital system as soon as possible.

Migrating to a Digital Audit Management System With Minimal Disruption

Initially used by the IV Team, MEG's Auditing Management system swiftly extended its benefits to the entire IPC team (50 members) and supported link nurses for a full trustwide (1200 beds) deployment based on positive user feedback, measurable outcome improvements, and evident compliance.

With intuitive click, swipe, and scroll actions, data input became instantaneous, facilitating quick audits even in areas with limited connectivity. Instant access to analytics and automated reporting enabled timely interventions. The system's flexibility aligned seamlessly with the Trust's processes, accelerating adoption and scalability. Integration with other MEG modules prevented data silos and included features like Document Management & Guidelines on Mobile Devices, Incident Reporting, Calendar, and Staff Notification.



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The **degree of flexibility** in the system and the responsiveness of their team to our requirements has been really impressive. It has become an **indispensable** part of our **auditing** and **reporting process**.

The Outcome

Faster, accurate data collection and standardised auditing processes, and performance tracking across the hospital resulted in improved patient outcomes.

The time needed to conduct audits was reduced by 50%, and the time to produce reports was reduced from days to less than 30 mins. Using MEG's mobile-first approach, frontline workers and hospital leadership could quickly and easily connect with all the information and tools needed to efficiently collect and understand their data, implement impactful quality improvement and patient safety initiatives, and assure compliance with standards.

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Read more at: https://drive.google. com/file/d/1jAkMfhg7Zn3U0Ejcv5lq eklLC4voWEX5/view?usp=sharing



Conclusion

The transition from legacy quality management systems to modern, tech-forward solutions represents a pivotal moment for healthcare organisations seeking to enhance patient care, operational efficiency, and overall quality.

This whitepaper has shed light on the challenges posed by outdated systems while highlighting the substantial benefits of adopting an advanced quality management solution — one that is rooted in technology, promotes continuous quality improvement, and helps organisations excel in a rapidly changing healthcare landscape.

The journey from legacy systems to cuttingedge quality management solutions goes far beyond technology; it is a holistic transformation that empowers organisations to elevate their quality of care, optimise their operations, and keep up with the evolving demands of the healthcare industry.

Effective change management, when transitioning from one software solution to another, requires a 360-degree, thoughtful, and inclusive approach that considers people, processes, technology, and all the factors contributing to a successful transition and implementation process. Evaluating and selecting the right software solution requires careful consideration of factors such as alignment with organisational goals, stakeholder buy-in, user-friendliness, integration capabilities, configurability, data analytics, and vendor reputation. During the transition process, meticulous planning, codesign with the vendor, risk mitigation, robust communication, and thorough data migration are essential for achieving a seamless shift while maintaining data integrity and security.

When undertaken with careful planning and collaboration, transitioning from a legacy system to a modern, digital QMS can help organisations position themselves as leaders in healthcare, poised to navigate future challenges and deliver superior patient care.

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